

# Seung-Ho An

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## Education

Ph.D. Political Science (Public Administration and Public Policy), Texas A&M University, 2018  
M.P.A. The Bush School of Government and Public Service, Texas A&M University, 2014  
B.A. Economics and Public Administration (double major), Kyonggi University (in South Korea), 2012

## Academic Appointments

Assistant Professor, School of Government and Public Policy, University of Arizona, 2019 - present  
Assistant Professor, Department of Political Science, Texas Tech University, 2018 - 2019

## Publications

- Seung-Ho An. *Forthcoming*. "Nonprofit Board Turnover and Financial Performance: Examining Optimal Board Turnover Rate in United Way Organizations." *Nonprofit Management & Leadership* [DOI: 10.1002/nml.21461]
- Seung-Ho An, Ulrich Thy Jensen, Louise Ladegaard Bro, Lotte Bøgh Andersen, Jacob Ladenburg, Kenneth J. Meier, and Heidi Houlberg Salomonsen. *Forthcoming*. "Seeing Eye to Eye: Can Leadership Training Align Perceptions of Leadership?" *International Public Management Journal* [DOI: 10.1080/10967494.2020.1763533]
- Seung-Ho An and Kenneth J. Meier. *Forthcoming*. "Gender and the Effectiveness of Leadership Training: Results from a Field Experiment." *Review of Public Personnel Administration* [DOI: 10.1177/0734371X20932989]
- Miyeeon Song, Seung-Ho An, and Kenneth J. Meier. *Forthcoming*. "Quality Standards, Implementation Autonomy, and Citizen Satisfaction: Cross-National Evidence." *Public Management Review* [DOI: 10.1080/14719037.2020.1730939]
- Seung-Ho An, Kenneth J. Meier, Jacob Ladenburg, and Niels C. Westergård-Nielsen. 2020. "Leadership and Job Satisfaction: Addressing Endogeneity With Panel Data from a Field Experiment." *Review of Public Personnel Administration* 40(4): 589-612.
- Anna A. Amirkhanyan, Seung-Ho An, Beth A. Hawks, and Kenneth J. Meier. 2020. "Learning on the Job: The Impact of Job Tenure and Management Strategies on Nursing Home Performance." *Administration & Society* 52(4): 593-630.
- Kenneth J. Meier and Seung-Ho An. 2020. "Sector Bias in Public Programs: US Nonprofit Hospitals." *Journal of Behavioral Public Administration* 3(1): 1-8. [Dataverse: [doi.org/10.7910/DVN/KFIZJZ](https://doi.org/10.7910/DVN/KFIZJZ)]
- Kenneth J. Meier, Austin P. Johnson, and Seung-Ho An. 2019. "Perceptual Bias and Public Programs: The Case of the United States and Hospital Care." *Public Administration Review* 79(6): 820-828. [Dataverse: [doi.org/10.7910/DVN/NRQPZX](https://doi.org/10.7910/DVN/NRQPZX)]
- Scott J. Cook, Seung-Ho An, and Nathan Favero. 2019. "Beyond Policy Diffusion: Spatial Econometric Models of Public Administration." *Journal of Public Administration Research and Theory* 29(4): 591-608. [Dataverse: [doi.org/10.7910/DVN/YHCA15](https://doi.org/10.7910/DVN/YHCA15)]

Seung-Ho An. 2019. "Employee Voluntary and Involuntary Turnover and Organizational Performance: Revisiting the Hypothesis from Classical Public Administration." *International Public Management Journal* 22(3): 444-469.

Seung-Ho An, Kenneth J. Meier, Anne Bøllingtoft, and Lotte Bøgh Andersen. 2019. "Employee Perceived Effect of Leadership Training: Comparing Public and Private Organizations." *International Public Management Journal* 22(1): 2-28.

Manuel P. Teodoro and Seung-Ho An. 2018. "Citizen-Based Brand Equity: A Model and Experimental Evaluation." *Journal of Public Administration Research and Theory* 28(3): 321-338.

– Appeared in a virtual special issue of *Public Administration in the Time of COVID-19*.

Laurie E. Paarlberg, Seung-Ho An, Rebecca Nesbit, Robert K. Christensen, and Justin B. Bullock. 2018. "A Field Too Crowded? How Measures of Market Structure Shape Nonprofit Fiscal Health." *Nonprofit and Voluntary Sector Quarterly* 47(3): 453-473.

– Selected for top articles from 2018-2019 and appeared in a virtual special issue of *Editor's Choice*.

Khaldoun AbouAssi and Seung-Ho An. 2017. "Gender Representation and Organizational Size: Examining Opportunities for Members' Involvement in Membership Associations." *Public Management Review* 19(10): 1437-1454.

Ohbet Cheon and Seung-Ho An. 2017. "Blowing in the Wind: A Study for Granger-Causality between Managerial Strategy and Organizational Performance." *Public Management Review* 19(5): 686-704.

## Press

Hannah Trull. August 23, 2018. "Are There Too Many Nonprofits in America." *Nonprofit Hub*.

Anne Eigeman. August 15, 2018. "New Study Suggests the US Could Benefit from More Nonprofits." *The Nonprofit Quarterly*.

Robert Christensen and Rebecca Nesbit. August 13, 2018. "America has 1.5 million nonprofits and room for more." *The Conversation*.

– Reprinted in *Philanthropy Daily*.

## Selected Conference Presentations

"Optimal Turnover Rates and Performance in Public Organizations: Theoretical Expectations" with Kenneth J. Meier. Public Management Research Association Conference, June 11-14, 2019, Chapel Hill, NC, USA.

"Representative Bureaucracy and the Policy Environment: Gender Representation in Forty-Two Countries" with Miyeon Song, and Kenneth J. Meier. Midwest Political Science Association, April 4-7, 2019, Chicago, IL, USA.

"Citizen Participation in the Public Service Delivery: The Role of Citizen Participation in Promoting Social Equity" with Miyeon Song and Kenneth J. Meier. American Society for Public Administration, March 8-12, 2019, Washington, D.C., USA.

"Governing Board Turnover in Nonprofits: Examining the Effects of Governing Board Turnover in United Way on Nonprofit Financial Performance." Association for Research on Nonprofit Organizations and Voluntary Action, November 15-17, 2018, Austin, TX, USA.

"Quality Standards, Implementation Autonomy, and Citizen Satisfaction: Cross-National Evidence" with Miyeon Song and Kenneth J. Meier. Association for Public Policy Analysis & Management, November 8-10, 2018, Washington, D.C., USA.

"To Delegate or Not to Delegate, That is the Question: Quality Standards, Implementation Autonomy, and Citizen Satisfaction" with Miyeon Song and Kenneth J. Meier. Midwest Political Science Association, April 5-8, 2018, Chicago, IL, USA.

"Optimal Turnover Rates and Performance in Public Organizations: Theoretical Expectations." Southern Political Science Association, January 4-6, 2018, New Orleans, LA, USA.

"Learning on the Job: The Impact of Managerial Experience on Nursing Home Performance" with Kenneth J. Meier, Anna A. Amirkhanyan, and Beth Hawks. Association for Public Policy Analysis & Management, November 2-4, 2017, Chicago, IL, USA.

"Leadership and the Inducements-Contributions Balance: Comparing the Public and Private Sector" with Kenneth J. Meier. European Group for Public Administration, August 30-September 1, 2017, Milan, Italy.

"How Gender Congruence affects Leadership Training Effects" with Trine Høj Fjendbo, Christian Bøtcher Jacobsen, and Kenneth J. Meier. European Group for Public Administration, August 30-September 1, 2017, Milan, Italy.

"Representative Bureaucracy, Gender, and Decentralization: A Cross National Examination of Fifteen Countries" with Miyeon Song and Kenneth J. Meier. Public Management Research Association Conference, June 8-10, 2017, Washington, DC, USA.

"Accountability and Independence of Central Banks" with Amy Pond. Midwest Political Science Association, April 6-9, 2017, Chicago, IL, USA.

"Representative Technocracy? Attitudinal Congruence as Bureaucratic Representation Beyond the Street-Level" with Manuel P. Teodoro. Midwest Political Science Association, April 6-9, 2017, Chicago, IL, USA.

"Investigating Phlogiston: Gender and the Effectiveness of Leadership Training" with Kenneth J. Meier. European Group for Public Administration, August 24-26, 2016, Utrecht, Netherlands.

"Can Leadership Training Intervention Align Perceptions of Leadership? A Field Experiment Comparing Public and Private Organizations" with Ulrich Thy Jensen, Lotte Bøgh Andersen, Jacob Ladenburg, Kenneth J. Meier, and Heidi Houlberg Salomonsen. Midwest Political Science Association, April 7-10, 2016, Chicago, IL, USA.

"Does Ownership Sector Influence the Effect of Leadership Development? A Field Experiment Comparing Public and Private Managers" with Lotte Bøgh Andersen, Anne Bøllingtoft, and Kenneth J. Meier. American Society for Public Administration, March 18-22, 2016, Seattle, WA, USA.

"Trusted Brands: Appraising Agency Reputation with Experimental Evidence" with Manuel P. Teodoro. American Society for Public Administration, March 18-22, 2016, Seattle, WA, USA.

"Examining Opportunities for Members' Participation in Membership Associations" with Khaldoun AbouAssi. Association for Research on Nonprofit Organizations and Voluntary Action, November 19-21, 2015, Chicago, IL, USA.

"Does Race Matter in Charitable Organizations? Linking Passive and Active Representation in the Nonprofit Sector" with Nathan Favero and Laurie Paarlberg. Public Management Research Association Conference, June 11-13, 2015, Minneapolis, MN, USA.

"Blowing in the Wind: A Study for Granger-Causality between Managerial Strategy and Performance" with Ohbet Cheon. Midwest Political Science Association, April 16-19, 2015, Chicago, IL, USA.

"Employee Voluntary Turnover and Involuntary Turnover and Organizational Performance." Southern Political Science Association, January 15-17, 2015, New Orleans, LA, USA.

## Courses Taught

### *University of Arizona*

#### Graduate Level

PA 552: Statistical Decision Making

PA 597H: Public and Nonprofit Human Resources Management

#### Undergraduate Level

PA 470: Public Organizational Management

### *Texas Tech University*

#### Graduate Level

PUAD 5343: Public Personnel Administration

PUAD 5319: Research Methods in Public Administration

## Honors & Awards

### *Discipline*

Emerging Scholar Award, Association for Research on Nonprofit Organizations and Voluntary Action - 2018

Top Reviewer Award for Social Sciences (General), Publon - 2018

Best Young Researcher Paper Award in SG III: Public Personnel Policies, European Group for Public Administration Conference - 2017

### *Texas A&M University*

Bryan D. Jones Award for Best Graduate Student Paper, Department of Political Science - 2015

Professional Development Support Award, College of Liberal Arts - 2015

The 104th U.S. Congress – George H. W. Bush Fellowship, The Bush School of Government - 2013

Elizabeth and Drayton McLane Fellowship, The Bush School of Government - 2012

## Professional Activities & Service

### *Editorial Boards*

Editorial Board Member, *American Review of Public Administration*, 2021- present

Editorial Board Member, *Korean Journal of Policy Studies*, 2021- present

Editorial Board Member, *Review of Public Personnel Administration*, 2020 - present

Editorial Board Member, *International Public Management Journal*, 2018 - present

Graduate Student Advisory Board, *International Public Management Journal*, 2016 - 2018

### *Manuscript Referee*

Occasional reviewer for:

*International Public Management Journal, International Review of Public Administration, Journal of Behavioral Public Administration, Journal of Public Administration Research and Theory, Nonprofit and Voluntary Sector Quarterly, Nonprofit Management & Leadership, Public Administration, Public Administration Review, Public Management Review, Public Performance & Management Review, Public Personnel Management, Review of Public Personnel Administration, The American Review of Public Administration*

Verified reviewer record and statistics available at [publons.com/a/1183884/].

### *MA Committees*

James C. Mullen 2019‡

‡Texas Tech University

### *Service Activities*

#### Discipline

Associate Editor for AOM's Public and Nonprofit Division'21

Proposal reviewer for PMRC'20, PMRC'21

Conference panel discussant or chair: PMRC'17, APPAM'18, MPSA'20

University of Arizona, Tucson, Arizona

Member, Undergraduate Studies Committee, 08/2019 - Current

Texas A&M University, College Station, Texas

Treasurer, Project for Equity, Representation, and Governance, 06/2017 - 08/2018

Treasurer (elected), the Bush School Public Service Organization, 09/2012 - 09/2013

Kyonggi University, Suwon, South Korea

SGA President in Public Administration, 3/2009 - 12/2009

Representative Student of Public Administration for freshman, 3/2005 - 12/2005

Republic of Korea Army, 1st Division 11 Regiment 2nd Battalion, Paju, South Korea

Squad Commander, 09/2007 - 02/2008

### *Memberships*

Public Management Research Association

American Society for Public Administration

Associations for Public Policy Analysis & Management

Association for Research on Nonprofit Organizations and Voluntary Action

Midwest Political Science Association

**Last updated: March, 2021**